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Shantung / Cheeloo
Corres
United Church of Canada, Board
of Foreign Missions 1929

0547

CHAIRMAN REV. W. T. G. BROWN, D.D.
REV. W. H. HEARTZ, D.D.

SECRETARIES

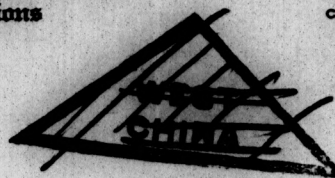
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada

Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO



SHANTUNG

January seventh,
Nineteen twenty-nine.

TRANSMIT

SHANTUNG

Mr. B. A. Garside,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

I acknowledge your letter of Jan. 2nd enclosing copies of statements pertaining to the Hall Estate contribution in view of the Executive meeting on Jan. 11th. You are not expecting me to be present.

It is good news indeed that Shantung University will get \$350,000 total instead of \$250,000 from this Estate. In due time we shall no doubt be informed exactly how the annual revenue from this large fund is to be applied to the Institution.

I note that Mr. Cochran recommends investing the \$4,600 cash in General Motors 7% Preferred Stock. That may be wise, though that would not be permitted in the case of funds coming in a similar manner to our Board. We are required to limit ourselves to Trustee Investments, and I presume Mr. Cochran would hardly consider General Motors Stock to be a Trustee Investment.

With kind regards, I am

Sincerely yours,

A. E. Armstrong

AEA:PMP

0548

The United Church of Canada

Board of Foreign Missions

222 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESS
WESTERN A. TORONTO
RUTHERFORD TORONTO



January 1934
Nineteen thirty-four

CHAIRMAN: REV. W. T. C. BROWN, D.D.
SECRETARY: REV. JAMES EMMETT, D.D., LL.D.

REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNOLD, D.D.

Mr. E. S. ...
180 ...
New York City

Dear Mr. ...

I acknowledge your letter of Jan. 2nd enclosing
the copies of statements regarding the Hall House
contribution in view of the Executive meeting on Jan.
11th. You are not expecting me to be present.

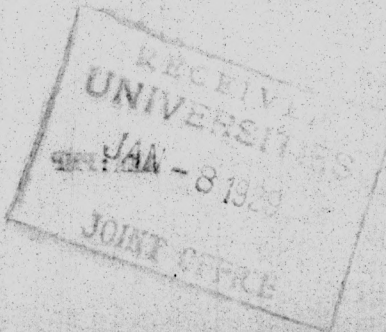
It is good news indeed that ...
this matter. In due time we shall be informed
exactly how the annual revenue from the ...
to be applied to the institution.

I note that Mr. ...
the \$4,000 cash in General Motors ...
That may be wise, though that would not be ...
the case of funds coming in a similar manner ...
Board. We are required to limit ourselves to ...
investments, and I presume Mr. ...
consider General Motors stock to be a ...
ment.

With kind regards, I am

Sincerely yours,

W. T. C. Brown



copy

SHANTUNG

17th January, 1929.

Rev. A.E. Armstrong, M.A., D.D.,
The United Church of Canada,
299, Queen Street West,
TORONTO 2, Canada.

Dear Dr. Armstrong,

I enclose copies of the Minutes of three meetings of the British Section. I am sending them together as the meetings have followed one another fairly closely and been very intimately connected. Indeed, they almost amount to one meeting with two postponements, and it seemed better to deal with them as a whole.

At the first meeting, we discussed the Correlated Programme with Dr. Wallace, at the next we again had the privilege of his assistance and we took up the question of Registration, but at that time we had only received an advance copy of the Field Board Minutes and mainly for that reason, though also for lack of time, we did not deal with the rest of the routine business. This has now been completed at the third of the series of meetings.

A // I do not think that much need be said on the subject of the Correlated Programme. The Section heartily endorsed the proposals contained in it, but did not express any opinion on the detailed proposals put forward by the Field Board. It would have been premature to do this, as these suggestions will naturally go to the Council for Higher Education and be considered with the suggestions put by other colleges in the revision of the Programme. I think it is quite clear that the Section felt that it should be possible to fall in line with the proposed programme, and take the steps which the Council of Higher Education evidently wishes Cheeloo to take without having to make any definite extension at the present time. We did feel very great gratification that the lines of policy which have been in our minds from the beginning should be so clearly approved by the Council and that the Programme should be allocating to Cheeloo a position and work which will be in some senses unique and of perhaps the gravest importance for the future of Christian Higher Education in China. We feel sure that the Field Board and Faculty will succeed, with the assistance of

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JAN 17
1929

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the Council, in working out a satisfactory plan of procedure.

B // The British Section was greatly impressed by the long and explicit letter signed by Dr. Li Tien-lu, Acting-President, Dr. R.T. Shields, Vice-President and Bishop Scott, Chairman of the Board of Managers on the subject of Registration, and as you will see heartily concurred in the action of the Field Board. The British Cooperating Societies have also expressed their concurrence, and we would specially emphasise the important accessory resolution of the B.M.S. (BS-188) in which the Section most heartily concurs.

I hope that we have done right in approving the appointment of Miss Carol Brodie (BS-189). It was a little uncertain from the documents which we had in hand as to what exactly was her position, but we understand from one of the Weekly Bulletins that she has been appointed by your Church.

Treasurer's Accounts. I do not know whether or not others have had the same difficulty in understanding the accounts that we have had. I am leaving the business dealing with them to our Treasurer, Mr. Judd, who is communicating with Dr. Lair on the subject, and we hope to get our difficulties cleared up in due course, when perhaps there may be more for me to say.

C // We were in some difficulty as to what action we ought to take on the subject of the Presidency, as we understood from Dr. Li in his letter of November 16th that it was originally proposed that the Minutes of the Field Board should be help up for the fortnight indicated in FBM 805. Without any further news reaching us, we felt we ought to endorse the proposal at any rate in a provisional manner, so that there should be no undue delay in case Dr. Tsu is able to allow his name to go forward.

// The recommendations of the Women's Unit (FBM 816 onwards) seem to present a certain amount of difficulty in knowing what action should be taken about them. Frankly our Section was very puzzled over FBM 818, particularly the proposal for a five years' course of nursing leading to a B.Sc degree. We recognise that American nurses frequently take University degrees, but such a thing is almost, if not entirely, unknown in this country, and while we have no desire to oppose it should it be considered wise in China, we are anxious lest the position and status of nurses sent out from this country might be in some ways rendered uncertain. Moreover, we are not quite sure that five years would be anything like a sufficient period of time to give scope for proper study both for a diploma in nursing and a degree of B.Sc. The Minute suggests that two of the five years will be a pre-nursing course. That would only leave three for the serious and more advanced study. In this country at any rate three years' hospital work is the minimum for the proper training of a nurse and at least a similar period would seem necessary for the B.Sc. degree. The two things

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JAN 17
1929

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could not possibly be taken concurrently without an extension of time. We are, of course, uncertain as to what is in the mind of the Field Board, but we felt that we ought to make these criticisms at this stage.

FBM 822. Cooperation of Boards in Women's Unit. Concerns primarily your Church and the S.P.C. and in a separate sense the B.M.S. We are referring to the two Societies on this side the suggestion contained therein, but I may as well say at once that I have very little doubt that the answers will not be favourable. I doubt either Board being in a position to consider such an extension of its liabilities, and you will note that we did not even feel justified in referring the proposals to the other boards, as suggested in FBM 823.

While we heartily concur in the Minute NAS 99. concerning the action taken by your Board on the subject of the Quota, we do not feel that there is any chance of our Societies being able to follow your example. In many ways I think most of us would desire that it should be done, for it does indeed make a great difference to the University if it can count on a financial equivalent, but the Societies in the British Section have so often considered this matter that there is no prospect of their being willing to give it more favourable consideration than in the past, and moreover, as our Minute endeavours to express, we have for the most part in practice carried out what is desired, though not binding ourselves to it. The one exception to this is the one Society which carries the heavy weight of the University in this country, and we all realise that the B.M.S. is doing all it can to support the University in the face of very great difficulties. It would be merely a gratuitous inconvenience to that Society for us to urge upon it at this time the undertaking of a formal quota, and might indeed make its efforts to support the University even more difficult.

There is one small matter which perhaps I ought to mention, - our Minute BS-174, states that in signing the Minutes of the previous meeting one slight correction was made. This correction was to erase the words "and Mr. Cressy were" and substitute the word "was". Mr. Cressy's name had been put in because in the first instance both he and Dr. Wallace had expected to come to this country, but later this plan was modified, and we therefore wished to bring our Minute into agreement with the actual facts.

In addition to your own kind letters to me, I have to thank you for yours of 12.10.28. to Dr. Moorshead. This has remained unanswered hitherto, as it was handed over to me when I began to get back to work, and I have suspended all letters until I had got this batch of Minutes ready to send. I am most grateful to you and to all on your side for your kind interest and thought about my health. I am still not able to do full work, but can carry on most of what is necessary, though I shall doubtless be under the control of my medical advisers for some considerable time to come.

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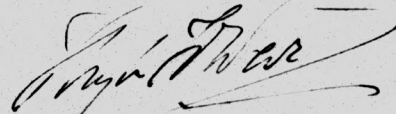
JAN 17
1929

- 4 -

We are grateful to you for continued news of Dr. MacRae, and can only wish that it were better. It is gratifying that you are able to send us as good news as you do, and we are all still hoping for something much more like a real recovery.

I note that you also refer to the question of Dr. Balme's possible return to the University. You will see that this matter having been raised by the North American Section is referred to in our Minute BS-177. Dr. Balme has settled in practice in this country, and I fear there is no chance whatever of his being able to consider a return.

With kind regards,
Yours truly,



Hon. Secretary.

HHW/MR.

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SHANTUNG
ack. 1/22/29

Shantung Christian University

January 21, 1929.

Dr. R. P. Mackay,
439 Confederation Life Building,
Toronto, Canada.

My dear Dr. Mackay:

We have your letter of January 4 stating that you feel it would not be in order for you to attend the Annual Meeting of the Shantung Board of Governors on April 8 because you are "now retired and cannot properly represent the Board as in former years I would feel myself an intruder."

According to our Shantung records your appointment as member of the Board of Governors does not normally terminate until after the Annual Meeting of the Board in April of this year. The University regulations further provide that members of the Board of Governors continue to serve until their successors have been appointed. We have had no word from the United Church of Canada with regard to the appointment of any successor, so we feel quite sure that your attendance would be technically correct, and I can assure you that it would be warmly welcomed.

I am sending a copy of this letter to Dr. Armstrong, and am asking him to notify us and you if our understanding of the situation is not correct.

Very sincerely yours,

B. A. Garside

WAG:RL
cc. Dr. Armstrong.

0554

CHAIRMAN REV. W. T. G. BROWN, D.D.
REV. W. H. HEATZ, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada

Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

SHANTUNG

January twenty-third,
Nineteen twenty-nine.

TRANSFER

Mr. B. A. Garside,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

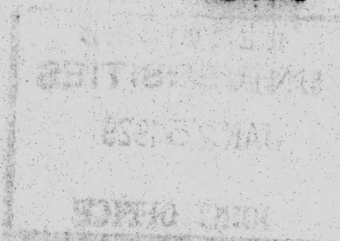
I have your note of Jan. 21st with copy of
letter of same date to Dr. MacKay.

You are correct in understanding that Dr.
MacKay's membership on the North American section of
the Board of Governors of Shantung Christian Univer-
sity is not affected by his retirement from active
work in connection with our Board of Foreign Missions.
That is to say, his membership continues until the
normal time which is next April regardless of his
relationship to our Board of Foreign Missions.

Sincerely yours,

A. E. Armstrong

AEA:FMP



0555

The United Church of Canada

Board of Foreign Missions

225 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESS:
UNION CANADA TORONTO
BUTLER TORONTO

CHAIRMAN: REV. W. T. C. BROWN, D.D.
SECRETARY: REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. LESLIE H. ARMSTRONG, D.D.

January twenty-third,
Nineteen twenty-nine.

Mr. B. A. Garside,
100 Fifth Avenue,
New York City.

Dear Mr. Garside:

I have your note of Jan. 15th with copy of
letter of same date to Mr. Mackay.

You are correct in understanding that Dr.
Mackay's membership on the Board of Foreign Missions
the Board of Governors of St. Andrew's University
is not affected by his retirement from active
work in connection with our Board of Foreign Missions.
That is to say, his membership continues until the
normal time which is next April regardless of his
relationship to our Board of Foreign Missions.

Sincerely yours,

W. T. C. Brown

W.T.C.B.



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INDEXED

CHAIRMAN REV. W. T. G. BROWN, D.D.
REV. W. H. HEARTZ, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada

Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

SHANTUNG

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTROS, TORONTO

ACK. 2/11/29

February fourth,
Nineteen twenty-nine.

TRANSFER

Mr. B. A. Garside,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

I acknowledge receipt of minutes of Committee on Correlation and the Digest of the Conference on that subject at Detroit. I note the difficulties facing the Committee of Financial Counsel in connection with the budget for the Committee for 1929. To us in this country \$7,000 sounds like an unusually high salary, but I suppose you have to secure some one as organizer who is exceptionally capable and can secure that amount from other auspices.

The seal has arrived, and we, of course, had to pay duty on it, the Customs people putting a value of \$20 on it on which we paid thirty per cent. I should have some time ago requested that no seal be made for this office for, as you are aware, I am never likely to use it inasmuch as the office of the Recording Secretary is more ornamental than useful. I know that technically the head office of the University is supposed to be in Toronto because the Charter was secured from the Canadian Government, and I think it is so stated in the Charter. That is only a formal matter, however, and I presume does not need to be regarded seriously.

Sincerely yours,

A. E. Armstrong

AEA:PMP

0557

The United Church of Canada

House of Bishops' Missions

100 QUEEN ST. WEST
TORONTO, CANADA

CANAL ADDRESS:
WESTERN AVENUE, TORONTO
BUTLER ST. TORONTO

CHAIRMAN: REV. W. T. GIBSON, D.D.
SECRETARY: REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNOLD, D.D.

February Fourth,
Nineteen Twenty-Nine.

Mr. A. A. Garfield,
150 Fifth Avenue,
New York City.

Dear Mr. Garfield:

I acknowledge receipt of minutes of Committee on Organization and the Digest of the Conference on that subject at Detroit. I note the difficulties facing the Committee of Ministers' Council in connection with the budget for the Committee for 1929. To us in this country \$7,000 sounds like an unusually high salary, but I suppose you have to secure more and more men who are exceptionally capable and can secure that salary from other employers.

The seal has arrived, and we, of course, had to pay duty on it. The Customs people paying a value of \$20 in it on which we paid thirty per cent. I should have some time ago reported that no seal had been made for this office for, as you are aware, I am never likely to use it inasmuch as the office of the Secretary is merely a mere ornamental thing. I know that technically the head office of the Ministry is supposed to be in Toronto because the Queen was seated from the Canadian Government, and I think it is so stated in the Charter. That is only a formal matter, however, and I presume does not need to be regarded seriously.

Sincerely yours,

W. T. Gibson



CHAIRMAN REV. W. T. G. BROWN, D.D.
REV. W. H. HEART, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada
Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

SHANTUNG

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

INDEXED

February thirteenth,
Nineteen twenty-nine.

TRANSFER

Shantung

Mr. B. A. Garside,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

I have your letter of Feb. 11th. and note your comment upon the salary that may have to be paid to the Director for the Committee for Christian Colleges in China. I confess to some misgivings with regard to the raising of millions of dollars for educational institutions in China. Perhaps my feeling is a little stronger just now because we have had in Toronto recently Dr. Thomas Cochrane, whom you may have heard in New York. Of course we do not go the whole road with him in his extreme idealism, for we think he fails rightly to appreciate the need for the older Churches helping the younger Churches for a considerable time yet by providing educational institutions that will train leaders for them.

On the other hand we are inclined to believe that he is on the right lines, and that we are not planning as liberally for the prosecution of the evangelistic side of missionary effort in China as we are for the educational aspect of our Christian effort in that land. I have not anything very definite to say about it, but you know better than I the feeling which many have, and which I think Dr. Speer shares on this question of the proportions that should be observed in missionary work. The fact that Dr. Speer is so conservative on these matters, and yet is Chairman of the Committee for Christian Colleges in China, makes one hesitate to be too outspoken in his criticism.

Do not worry about the Shantung seal, nor the small expense to which we were put in passing it through Customs. That is just one of the penalties we pay in both these countries for the tariff we insist on maintaining instead of applying the principle of free trade.

My reference to being in New York did apply to last Friday, Feb. 8th, when the Committee of Reference and Counsel was meeting. The Committee met all day, and so I had not time to see you. I was also on a Sub-Committee which met at lunch. I do not expect to be in New York again until the Shantung Board meeting on April 8th.

Very sincerely yours,

A. E. Armstrong

ARA:PMF we note the Wallace-Haniff marriage

0559

SHAW TUNING
CABLE ADDRESS
WESTYANA TORONTO
BUTEROS TORONTO

The United Church of Canada
Board of Foreign Missions
220 QUEEN ST. WEST
TORONTO 2, CANADA

CHAIRMAN REV. W. T. G. BROWN, D.D.
REV. J. M. HENRY, D.D.
SECRETARIES
REV. JAMES EVANS, D.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE W. ARMOUR, D.D.

Received by the Board
November twenty-nine.

Mr. R. A. Gossage,
150 Fifth Avenue,
New York City.

Dear Mr. Gossage:

I have your letter of Nov. 15th, and make your comment upon the matter that may have to be said to the Director for the Committee for Christian Colleges in China. I confess to some misgivings with regard to the raising of millions of dollars for educational institutions in China. Perhaps my feeling is a little stronger just now because we have had in Toronto recently Dr. Thomas Gossage, whom you may have heard in New York. Of course we do not do the whole work with him in his own idealism, for we think he tells rightly to appreciate the need for the other churches to be doing the same work. I think the need for providing educational institutions that will train leaders for them.

On the other hand we are inclined to believe that we are on the right lines, and that we are not planning an idealistic for the prosecution of the evangelistic side of missionary effort in China as we are for the educational aspect of our Christian effort in that land. I have not anything very definite to say about it, but you know better than I the feeling which has, and which I think Dr. Gossage shares on this question of the proposition that should be reserved in missionary work. The fact that Dr. Gossage is so conservative on these matters, and yet is Chairman of the Committee for Christian Colleges in China, makes one hesitate to be too outspoken in his criticism.

Do not worry about the Shanghai seal, for the small expense to which we were put in passing it through Customs. That is just one of the penalties we pay in both these countries for the privilege of doing our work. The tariff on maintaining instead of applying the principle of free trade.

My reference to being in New York did apply to last Friday, when the Committee of Reference and Council was held. The Committee met all day, and so I had not time to see you. I was also on a Sub-Committee which met at lunch. I do not know if you were in New York again until the Shanghai Board meeting on Nov. 14, 1929.

RECEIVED
NOV 14 1929
JOINT OFFICE

Very sincerely yours,

W. B. Brewster

0560

CHAIRMAN REV. W. T. G. BROWN, D.D.
REV. W. H. HEARNE, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada

Board of Foreign Missions

209 QUEEN ST. WEST
TORONTO 2, CANADA

SHANTUNG

ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

February twenty-eighth,
Nineteen twenty-nine.

Ack
3/5/29
TRANS.

Mr. B. A. Garside,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

I returned the post card yesterday indicating that I could not be present at a meeting of the North American section of the Board of Governors of Shantung Christian University on either March 22nd or March 27th. It comes so near the annual meeting of the Board of Governors on April 8th that I do not feel that I can take the time nor go to the expense of a trip to New York late in March, when I am to be there again early in April.

I presume there will be nothing of very great moment before the section meeting. Of course, if it seemed very advisable that I should be there, I would go on either of the two dates you mentioned. You will know not to advise me to go unless you think it really important. I am anxious to keep up the international character of the North American Section so far as that can be done through my attendance, but you will have regard to the matter of time and expense.

I expect you corrected in the Minutes of the Executive Committee of the North American Section, Jan. 11th, the sentence about the middle of the first page beginning "At the same time". No doubt your attention has been called to the fact that "two-nineteenths of \$200,000" is stated to be the portion of the \$1,900,000 designated for Shantung Christian University, whereas, of course, it is two-nineteenths of \$1,900,000, amounting to \$200,000 that is intended, and as you make clear in the last sentence of NASCO - 212.

Corrected copy word
"of" instead of "or"

I am enclosing copy of a letter I am sending to Dr. Weir which is a belated answer to his letter of Jan. 17th accompanying minutes of three meetings of the British Section. I acknowledged receipt of his letter and minutes on Feb. 6th, but am now writing making a few comments.

With kind regards, I am

Sincerely yours,

A. E. Armstrong

AEA:PMP
ENCL.

0561

The United Church of Canada

Board of Foreign Missions

222 QUEEN ST. WEST
TORONTO, CANADA

222 QUEEN ST. WEST
TORONTO, CANADA

CHAIRMAN: REV. W. T. & BROWN, D.D.
SECRETARIES: REV. JAMES EMBICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNOLD, D.D.

Twentieth-century-ship.
Nineteen twenty-nine.

Mr. P. A. Garside,
150 Fifth Avenue,
New York City.
Dear Mr. Garside:

I received the post card yesterday indicating that I could not be present at a meeting of the North American section of the Board of Governors of Shantung Christian University on either March 27th or March 28th. It comes so near the annual meeting of the Board of Governors on April 8th that I do not feel that I can take the time nor go to the expense of a trip to New York late in March, when I am to be there again early in April.

I presume there will be nothing of very great moment before the section meeting. Of course, it is sad to miss the meeting, but I would be sure to be of some use to the two dates you mentioned. You will know not to advise me to go unless you think it really important. I am anxious to keep up the international character of the North American section so far as that can be done through my attendance. But you will have regard to the matter of time and expense.

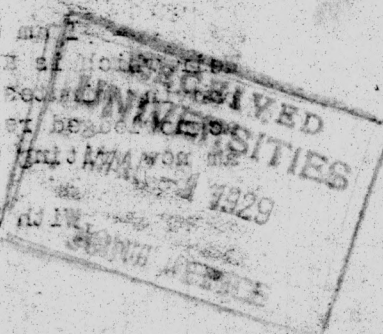
I expect you corrected in the minutes of the Executive Committee of the North American Section, Jan. 11th, the sentence about the middle of the first page beginning "at the same time". No doubt your statement has been called to the attention of the nine members of \$200,000 is stated to be the portion of the \$1,900,000 allocated for Shantung Christian University, whereas of course, it is two-ninths of \$1,900,000, amounting to \$200,000 that is intended, and as you make clear in the last sentence of No. 100 - 21.

I am enclosing copy of a letter I am sending to Dr. [Name] which is a belated answer to his letter of Jan. 17th recommending a meeting of three members of the British Section. I have also enclosed receipt of his letter and minutes on Jan. 18th, but am not making a few comments.

With kind regards, I am

Sincerely yours,

W. B. Armstrong



ENCLOSURE

2650

OVER
SHANTUNG
TRANSFER
ans: 7/2/29
Shantung Christian University

February 11, 1929

Dr. A. E. Armstrong,
299 Queen Street West,
Toronto 2, Can.

My dear Dr. Armstrong:

We thank you for the copy of your letter of February 2nd to Dr. Struthers telling of the willingness of your Board to provide the University with a cash equivalent in place of Mr. Harkness' salary until he is able to return to the University. I know this financial assistance will be of great value to the University for the rest of the present academic year.

We also acknowledge receipt of your letter of February 4th. As to the figure of \$7,000.00 for a director for the Committee for Christian Colleges in China, this was taken as an estimate of the maximum we might need to pay rather than as a salary everyone would agree to in advance. It has been the experience of most large cooperative undertakings here in New York that it has been far better to find a man of specialized ability and pay him a generous salary if necessary, rather than to be contented with men of lesser ability who might be secured at a much smaller figure. I understand, for example, that the Near East Colleges are paying Mr. Staub well over \$10,000.00 a year, and certainly everyone will agree that Mr. Staub has been worth many times this salary to the Near East Colleges. Of course, if it is possible for us to get as a director of our Committee for Christian Colleges in China some man who has the missionary spirit and is willing to do this work at a missionary salary, it will not be necessary to use all of this \$7,000.00. It may, however, be necessary to turn to a somewhat different field and to secure some man who could not undertake this work for such a low figure.

I am extremely sorry that the Shantung seal had such high duty charges. If I had realized that you were likely to have this difficulty I should have written before the seal was sent to see whether we might be able to make better arrangements for forwarding it. It has been my general understanding ever since I came to America that, as soon as a Shantung seal was made, the Toronto, London and New York offices should all be supplied at once. The Charter of the University provides that the head office of the institution shall be maintained in the city of Toronto. Certainly, from a legal standpoint the University would be open to rather serious criticism if it kept its official seal in several other places but did not have a seal in its head office. As far as I know, your office, as Secretary of the Board of Governors, does not have any expense budget for meeting

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Dr. A. I. Armstrong-2

2/11/29

this charge for duty on the seal. If that is true, we will be glad to reimburse you for this duty charge.

Your letter of February 2nd had a postscript stating that you would be in New York "next Friday". I supposed by that you meant Friday, February 8th so I was on the lookout for you that day. Possibly the date you had in mind was February 16th. We will hope that we may see you at that time.

Very cordially yours,

B. A. Lawrence

BAG-H

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COPIES

SHANTUNG CHRISTIAN UNIVERSITY
TAINAN, SHANTUNG
CHINA

SHANTUNG

TRANSFER

March 7th, 1929.

School of Medicine,
Office of the Dean.

Rev. A. E. Armstrong, D.D.,
299 Queen Street West,
TORONTO
Canada.

Dear Mr. Armstrong:

I have recently discovered that a cheque for C.\$200.00 made out by Dr. W. H. Schultz to the credit of Dr. MacBae has been lost. The cheque was received here in December 1927. As it was made out to MacBae's personal order, we could not cash it, and I do not remember just how we sent it to him, whether care of the Board or whether to his wife. The money came to us through a Dr. McGe of Washington who has recently been giving an annual gift to the Medical School of C.\$200.00, so it was certainly for the Medical School, and not for MacBae personally. Some people will insist on sending such cheques to us personally instead of making them payable to the University. I have written to Dr. McGe, and he thinks the cheque has been cashed. He is trying to trace it from the home end. Can you throw any light on the subject? I thought I had better write to you rather than bother Mrs. MacBae about it.

Yours sincerely,

(Sgd.) E. T. Shields

ETS:EMS.

0565

CHAIRMAN REV. W. T. G. BROWN, D.D.
REV. W. H. HEARTZ, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada
Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

Feb 4/3/29
CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

SHANTUNG

INDEXED

March twenty-second,
Nineteen twenty-nine.

TRANSFER

Rev. W. Harvey Grant, D.D.,
Dr. Li Tien Lu,
Mr. B. A. Gervais.

Dear Friends:

Dr. Prof. H. V. Hartness

I have just received word that Prof. Hartness wishes to remain in Montreal for another year in which time he hopes to complete his post-graduate work, and proceed to Tsinan in 1929.

This will be considered by the Board of Foreign Missions at its meeting April 22nd. In the meantime I am informing you, and would be glad to hear from you if you have any objections. If not, I anticipate our Board will agree to the request.

This letter should go by the "Express of Russia" sailing from Vancouver, March 20th, and should, therefore, reach Tsinan before April 20th, and return three or four days later. As our Board will be meeting from the 22nd to the 26th or 27th, there will be time for a cablegram, if necessary.

Faithfully yours,

A. E. Armstrong.

ARA:PMF

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The United Church of Canada

Board of Foreign Missions

380 QUEEN ST. WEST
TORONTO 2, CANADA

CHAIRMAN: REV. W. T. G. BRIDGES, D.D.
SECRETARIES: REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARMOUR, D.D.

Foreign Missions
Toronto, Ontario

Rev. J. H. Murray, General Secy.
Rev. H. H. Brown, Secy.
Rev. E. A. Goss, Secy.

Rev. J. H. Murray

Rev. J. H. Murray

I have the honor to acknowledge the receipt of your letter of the 14th inst. in relation to the proposed visit of the Rev. J. H. Murray to the United Church of Canada. The Board of Foreign Missions has no objection to his visit.

The Board of Foreign Missions has no objection to his visit. The Board of Foreign Missions has no objection to his visit. The Board of Foreign Missions has no objection to his visit.

The Board of Foreign Missions has no objection to his visit. The Board of Foreign Missions has no objection to his visit. The Board of Foreign Missions has no objection to his visit.

Very truly yours,

J. H. Murray

RECEIVED
UNIVERSITIES
MAR 25 1923

SHANTUNG
TRANSFER

Shantung Christian University

March 5, 1929

Dr. A. E. Armstrong,
299 Queen Street W.,
Toronto 2, Can.

My dear Dr. Armstrong:

We acknowledge receipt of your letter of February 28th.

I quite appreciate the difficulty of your coming to New York for a meeting of the North American Section for the latter part of March and then returning about ten days later for the annual meeting of the full Board of Governors.

I am trying to plan the preparations for all our approaching board meetings in such a way that we shall mail out the docket to each member of the Board several days in advance of the meeting. I will try to get your copy of the docket for the North American Section meeting into your hands early enough to permit you to send comments on any matters which you feel are of particular interest.

We have noted the corrections you have mentioned in the minutes of the January 11th meeting of the Executive Committee.

About a fortnight ago we received your very thoughtful letter commenting on certain questions affecting the proposed program for the coordination of all our Christian higher education in China, and united appeal for its support from the West. Some of the questions you raised are so fundamental that I have been trying to find time to prepare a rather full discussion in reply. Thus far, I have not made much progress in the matter, but hope to get off a letter to you this week. We all appreciate the scope and importance of the consideration underlying these proposals for our China colleges and are anxious to think all the implications of the proposals through as far as we can before rushing ahead with our plans.

Very cordially yours,

B. A. Garide

BAG-H

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SHANTUNG

TRANSFER

Shantung Christian University

April 3, 1929

Dr. E. E. Armstrong,
299 Queen Street West,
Toronto, 2, Can.

My dear Dr. Armstrong:

We acknowledge receipt of your letter of March 22 reporting Mr. Harkness' desire to remain in Montreal another year in order to complete his post-graduate work.

I am somewhat surprised to learn that it is necessary for Harkness to remain still another year here in North America for I had a general impression that he would be able to finish up his work this spring or summer. I feel, however, that any approval or criticism of this proposal that Mr. Harkness remain in America next year ought to come from the field. Personally I would be very happy to see Harkness start back to Tsinan this fall for I know that the staff is getting rather seriously discouraged over the fact that so many Western members have either resigned and left the University entirely, or else are remaining in America for much longer periods of time than anyone anticipated.

We look forward to seeing you at the Cheeloo meeting next week. We will be sending out our docket and supplementary material this afternoon or tomorrow morning.

Very cordially yours,

B. A. Garfield

BAG-H

0569

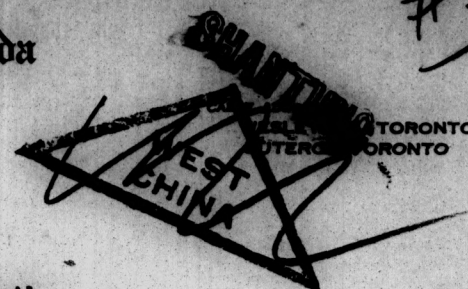
CHAIRMAN REV. W. T. G. BROWN, D.D.
REV. W. H. HEARTZ, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARMUP, D.D.

The United Church of Canada

Board of Foreign Missions

209 QUEEN ST. WEST
TORONTO 2, CANADA



INDEXED

April fourth,
Nineteen twenty-nine.

TRANSFER

Miss Kathryn J. Linehan,
China Union Universities Office,
150 Fifth Avenue,
NEW YORK CITY.

Dear Miss Linehan:

I am now able to report that the Sub-Executive Committee of our Board at its recent meeting re-appointed the Rev. Alfred Gandier, D.D., LL.D., Principal of Emmanuel College, Toronto, for another term to the North American section of the Board of Governors of Shantung Christian University.

They also appointed the Rev. Jesse H. Armup, Secretary of the Board of Foreign Missions of the United Church of Canada, to fill the place of Dr. R. P. MacKay, now retired. Dr. Armup has been a member of the Board of Governors of West China Union University, and was for many years one of the Secretaries of the Foreign Mission Department of the Missionary Society of the Methodist Church, Canada, prior to the union of the Churches in Canada in 1925, and is, therefore, now one of the Foreign Mission Secretaries of the United Church.

These two, therefore, will, in addition to myself, represent our Board on the Board of Governors of Shantung Christian University.

Dr. Gandier is so busy with a campaign for funds for a new building for Emmanuel College that he may not be present at the Board meeting on Monday, as he had quite hoped to be. He is still hoping that it may be possible.

Dr. R. P. MacKay would like very much to be at this meeting - the last meeting of the Board which he would be entitled to attend - but is not sure that he can be there. He is past eighty years of age, and has to consider that fact.

I am planning to be present.

Sincerely yours,

A. E. Armstrong
per P. J.

AEA:PMF

0570

RECEIVED
UNIVERSITIES
APR - 6 1929
JOINT OFFICE

The United Church of Canada

Board of Foreign Missions

282 QUEEN ST. WEST
TORONTO 2, CANADA

CHAIRMAN: REV. W. T. BROWN, D.D.
SECRETARY: REV. JAMES BENDIS, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. HARRIS, D.D.

April fourth,
Nineteen twenty-nine.

Miss Kathleen J. Lishman,
China Union Mission Office,
160 Fifth Avenue,
NEW YORK CITY.

Dear Miss Lishman:

I am now able to report that the representative committee of our Board at its recent meeting re-appointed the Rev. Alfred Gaudier, B.D., M.A., Principal of Emmanuel College, Toronto, for another term to the North American section of the Board of Governors of the Christian University.

They also appointed the Rev. James H. Lishman, Secretary of the Board of Foreign Missions of the United Church of Canada, to fill the place of Dr. F. F. MacKay, now retired. Dr. MacKay has been a member of the Board of Governors of the Christian University since its formation, and for many years one of the secretaries of the Board. His long service to the Christian University and to the Board of Governors is a great asset to the Board.

These two, therefore, will, in addition to myself, represent our Board on the Board of Governors of the Christian University.

Dr. Gaudier is no busy with a temporary leave of absence now pending for Emmanuel College that he may not be present at the Board meeting in London, as he had previously agreed to do. It is still hoped that he may be possible.

Dr. F. F. MacKay would like very much to be at the meeting - the last meeting of the Board which would be entitled to attend - but is not sure that he will be able to do so. He is past eighty years of age, and has a number of other duties.

I am planning to be present.

Sincerely yours,

RECEIVED
UNIVERSITIES
APR - 6 1929
JOINT OFFICE

0571

CHAIRMAN REV. W. T. G. BROWN, D.D.
REV. W. M. HEARTZ, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada
Board of Foreign Missions

209 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

ACH 4/25/29
SHANTUNG

April nineteenth,
Nineteen twenty-nine.

Mr. B. A. Garside,
150 Fifth Avenue,
NEW YORK CITY.

Dear Mr. Garside:

not in file TRAN
I have your letter of April 16th. I have read the draft of the minutes, and return them herewith with only one or two corrections. Is it necessary on page six to state twice the disposition of the income from the Hall Fund for the Women's Committee?

I do not know any good reason why there should be a Recording Secretary, when the work, of necessity, must be done by you and your staff, but I suppose that can not be altered now. I should have insisted upon it at the meeting.

I am glad you have been able to write Dr. Shields with reference to the \$200 amount from Dr. Maigs, and that you are sending another draft for \$200.

I note that you expect to be in Toronto for the West China meeting on May 16th. I am leaving for Western Canada about May 12th to be absent four weeks. Dr. Endicott and Dr. Arnup will be here, however, though I am sorry I shall not be here also to meet you.

I shall be glad to see Mr. Wright the week after next, which is following our Annual Board meeting, if you will kindly let me have the proposed amendments.

With reference to Kenneth MacLennan's coming - I wonder if a few of us could meet him say at Silver Bay, if he is to take part in the Missionary Education Movement Conference there, as I think is the plan. Cogswell can inform you about this.

Sincerely yours,

A. E. Armstrong

AEA:EMP
ENCL.

0572

The United Church of Canada

Board of Christian Missions

388 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESTLEYANA, TORONTO
BUTEROS, TORONTO

CHAIRMAN: REV. W. H. HARRISON
SECRETARIES: REV. JAMES EMMETT, D.D., LL.D.
REV. A. E. ARTHUR, D.D.
REV. JESSE H. ARTHUR, D.D.

April nineteenth,
Nineteen twenty-nine.

Mr. E. A. Garfield,
180 Fifth Avenue,
NEW YORK CITY.

Dear Mr. Garfield:

I have your letter of April 18th. I have read the draft of the minutes, and return them herewith with only one or two corrections. Is it necessary on page six to state twice the disposition of the income from the Hall Fund for the Women's Committee?

I do not know any good reason why there should be a Recording Secretary, when the work, of necessity, must be done by you and your staff, but I suppose that can not be altered now. I should have insisted upon it at the meeting.

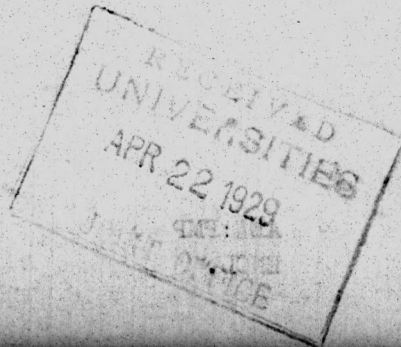
I am glad you have been able to write Dr. Phillips with reference to the \$2000 amount from Dr. Briggs, and that you are sending another draft for \$2000.

I hope that you expect to be in Toronto for the week ending on May 1st. I am leaving for Western Canada about May 15th to be absent four weeks. Dr. Hinds and Dr. Arthurs will be here, however, though I am sorry I shall not be here also to meet you.

I shall be glad to see Mr. Wright the week after next, which is following our annual board meeting. If you will kindly let me have the proposed amendments.

With reference to Kenneth Macmillan's coming - I wonder if a few of us could meet him at Silver Bay. It is to take part in the Missionary Movement Conference there, and I think is the plan. Goswell can inform you about this.

Sincerely yours,



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OVER
SHANTUNG

Apr. 4/19/29

Shantung Christian University

April 16, 1929

Dr. A. E. Armstrong,
299 Queen Street West,
Toronto 2, Can.

My dear Dr. Armstrong:

I am enclosing herewith a draft of the minutes of the annual meeting of the Chancel Governors. I believe that the Recording Secretary of the Board should be the one in whose name these minutes should be prepared. Since our New York office necessarily had to make the preparations for this meeting and arrange the details of note taking we did not draft you into as much work in connection with the preparation of the minutes as we might have. We would very much appreciate it if you would glance through this draft of the minutes at your earliest convenience and make such amendments as the draft requires, and return the material to us at your earliest convenience. If we receive the material from you by Monday of next week we should be able to get the minutes mimeographed and distributed during that week.

Your letter of April 11th with its enclosed letter from Dr. Shields reached our office two days ago. I have gotten in touch with Mrs. Shaw's office and found that the check Dr. Shields asks about was received in New York in October, was deposited with the Shantung funds, and the mission treasurer's order sent to Dr. MacRae by the Presbyterian Board. Since the original order was lost and since it now appears that the remittance was clearly University funds rather than a personal gift, the simplest way to clear up the matter is to cancel the original order and issue a new one made out to Dr. Lair the Field Treasurer of the University.

The enclosed copy of my letter to Dr. Shields indicates that we have taken this course and are sending Dr. Shields the new order for C\$200.00 at this time. I trust this will clear up the matter satisfactorily.

We very much enjoyed your visit to New York on Monday of last week and only regret that we were all so busy with a succession of meetings that we had very little opportunity to talk with you.

I shall probably be in Toronto on May 16 for the Executive Committee meeting of the West China Board of Governors. You will remember that you and I were appointed on a sub-committee to consider certain changes in the Shantung By-laws. Will it be possible for you to get in touch with Mr. Wright in advance of my trip to Toronto and to check up with him on the legal aspect of the proposed amendments?

0574

Dr. A. E. Armstrong-2

4/16/29

will then be able to reach final decision as to our recommendations while I am in Toronto.

Very cordially yours,

B. A. Garside

BAG-H

Enc.

P.S. Since dictating the above I have received your letter of April 15 with the enclosed copy of your letter to Dr. Weir discussing the subject of quotas at Chealoo. We are very glad to have your comments on this question. I certainly hope that your letter will help to encourage our British Societies to assume more definite quota obligations at the University

When Kenneth MacLennan comes to New York in July we must find an opportunity to talk over with him various Chealoo matters as well as to discuss with him the correlated program for all our China colleges.

0575

SHANTUNG

TRANSFER

Shantung Christian University

April 25, 1929

Dr. A. E. Armstrong,
299 Queen Street West,
Toronto 2, Can.

My dear Dr. Armstrong:

Thank you for returning so promptly the minutes of the Cheeloo Board of Governors' meeting of April 8. We have now had these minutes mimeographed and are distributing them to the Governors in North America and in England and are also sending copies to the field. Within a day or two I will send you a copy of the covering letter I am writing Dr. Li and Dr. Shields.

I am sorry that you will not be in Toronto when I am there on May 16. I hope, however, you will have an opportunity to go over with Mr. Wright before that date the various proposed amendments to the By-laws of the University. These amendments to the By-laws are given on page 2 of the minutes of February 26th meeting of the Administrative Council of the Field Board of Managers. Copies of these minutes were sent you as Appendix C of the docket of the annual meeting. This docket was mailed to you in Toronto about five days before the meeting, but I believe you did not receive it before you started for New York. Probably the docket eventually arrived in your office. However, in order to be sure you have this material available I am attaching to this letter two copies of the section of these minutes dealing with amendments to the By-laws.

Possibly the most convenient time for representatives of the Cheeloo Governors to meet with Kenneth MacLennan would be while he is at Silver Bay as you suggest. There is another possibility, however, which may be worth considering. We are hoping to have Mr. MacLennan present here in New York at a meeting of the Committee for Christian Colleges in China which is being arranged for July 8, 9 or 10, probably the 9th. This might offer the best opportunity to bring together those whom it would be most valuable to have meet with Mr. MacLennan. For the present we will keep both possibilities in mind until we see how plans develop.

Very cordially yours,

B. A. Garside

BAG-H

Enc.

0576

REGISTRATION

374. Amendments to By-laws

(A.C. Minute 0269)

Resolved: That, in order to conform to the regulations of the Chinese government for registration, which require that the authority for internal administration of the University be vested in a Board of Directors in China, the Administrative Council requests the Board of Governors to delegate to the Field Board of Managers such powers and privileges as will make conformity to the regulations of the Chinese government possible. In order to expedite the process of registration we recommend the following:-

1. To change the name of the Field Board of Managers to the Board of Directors, and to request permission to refer in official correspondence to the Board of Governors as the Board of Founders.
2. That the Board of Directors shall have the power of electing a President.
3. That the University plant be leased to the Board of Directors for a period of not less than five years, on such terms and with such safeguards as may seem desirable to the Board of Governors.
4. That the Board of Governors delegate to the Board of Directors such of its powers as pertain to the appointment and removal of members of the administrative and teaching staff, and to the granting of degrees.

COPY FOR MR. B. A. GARSIDE'S INFORMATION

SHANTUNG

INDEXED

April twenty-ninth,
Nineteen twenty-nine.

TRANSFER

Mr. Ward Wright,
38 King Street West,
TORONTO 2.

Dear Mr. Wright:

Re Shantung Christian University Charter

At the recent annual meeting of the Board of Governors of Shantung University, it was agreed that certain amendments should be made to the By-laws of the University. I enclose a copy of what is proposed by the Administrative Council of the Field Board of Managers, and approved by the Board of Governors. I am asked to confer with you as to these amendments.

Will you please give your opinion as to whether or not they are permissible under the terms of the Charter? I shall be happy to call and see you, if you wish me to do so.

Mr. B. A. Garside, Secretary of the New York Central Office of China Union Universities which includes Shantung Christian University, will be in Toronto in connection with the Executive Committee of West China Union University on May 15th, but he wishes me to go over with you the various proposed amendments to the By-laws before that date.

Faithfully yours,

A. E. L.

AEA:MP
Encl.

0578

COPY FOR MR. E. A. GARFIELD'S INFORMATION

April twenty-first,
Ninth year twenty-first.

Mr. Ward T. H.
33 King Street West,
Toronto, Ont.

Dear Mr. Wright:

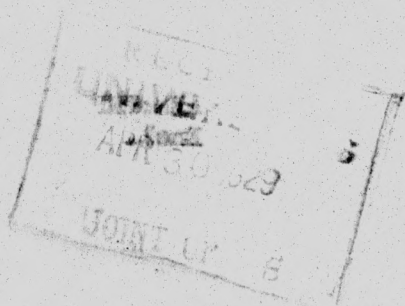
Re: University of Toronto

At the recent annual meeting of the Board of
Governors of the University, it was decided that
certain amendments should be made to the Statutes of the
University. I enclose a copy of what is proposed by the
Administrative Council of the Board of Governors,
and approved by the Board of Governors. I am sure you
will find it of interest.

Will you please give your opinion as to whether
or not they are desirable under the terms of the Charter?
I shall be happy to call on you, if you wish me to do
so.

Mr. E. A. Garfield, Secretary of the Board of
Governors, is in the City of Toronto, and is
expecting to return to the University in the
near future. He will be in Toronto in con-
nection with the immediate transfer of the
University on the 1st, but he wishes me to go over with
you the various proposed amendments to the by-laws before
that date.

Respectfully,
E. A. Garfield



CHAIRMAN REV. W. T. G. BROWN, D.D.
REV. W. H. HENRY, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada
Board of Foreign Missions

209 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

SHANTUNG

INDEXED

May second,
Nineteen twenty-nine.

TRANSFER

Mr. B. A. Garside,
150 Fifth Avenue,
NEW YORK CITY.

Dear Mr. Garside:

I enclose letter from Mr. E. Ward Wright
on the question of the by-laws of Shantung Christian
University. Apparently there is no legal reason why
the by-laws should not be adopted.

You may, however, be desirous of waiting
until May 16th, when you are in the City, and can
meet Mr. Wright or Mr. Allen.

Sincerely yours,

A. E. Armstrong

AEA:PMP
Encl.

0580

The United Church of Canada

Board of Foreign Missions

285 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESTERN CANADA TORONTO
BUTTERFORD, TORONTO

CHAIRMAN: REV. W. T. G. BROWN, D.D.
VICE-CHAIRMAN: REV. W. H. HENRY, D.D.
SECRETARIES:
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARMSTRONG, D.D.

May second,
Nineteen twenty-nine.

Mr. B. A. G. G. G.
180 RIVER AVENUE
NEW YORK CITY

Dear Mr. G. G. G.:

I enclose letter from Mr. E. Ward Wright
on the question of the by-laws of Southern Christian
University. Apparently there is no legal reason why
the by-laws should not be adopted.

You may, however, be desirous of waiting
until May first, when you are in the city, and can
meet Mr. Wright or Mr. Allen.

Sincerely yours,

W. H. H. H.

W.H.H.
Encl.

RECEIVED
UNIVERSITIES
MAY - 3 1929
JOINT OFFICE

CHAIRMAN
REV. W. H. HEARTZ, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada

Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
SHANTUNG UNIVERSITY, TORONTO
SANTO DOMINGO, TORONTO

INDEXED

May Twenty-first,
Nineteen Twenty-eight.

TRANSFER

Mr. B. A. Garside,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

I acknowledge receipt of the Minutes of the meeting of the Board of Governors of Shantung University; also your note of May 19th regarding cablegram:

"Persons, Property Safe. Classes discontinued."

With reference to Miss Hicksen's letter regarding books for the Library, you will note that she wants publications of the Carnegie Endowment for International Peace. Can you not obtain these for her by applying to the Endowment? Perhaps you have already thought of this.

I think the British Section might be asked by you to secure from the League of Nations Office in London or Geneva the publications of the League as requested.

I wonder if request from you to Edinburgh House Press (or through Dr. Warnshuis if you think necessary) for their publications on the Far East to be sent to Tsinan, would not be complied with. They have two books just out on China, ENTER CHINA! and CHINA'S REALITIES. I think they might put the Library on their list for copies of their Publications on the Far East as they are issued. The same would probably be done for the Library, if you requested it, by the Missionary Education Movement.

I am taking up first with the Library of the United Church Theological College here the question of their furnishing some good Theological works.

I am writing Dr. Brebner, the Registrar of Toronto University (a good friend of Missions and who is promoting the idea of the University giving a substantial collection of books to the University) quoting the list in Miss Hicksen's letter.

With kind regards, I am

Sincerely yours,

A. E. Armstrong

ARA:PMF

0582

The United Church of Canada

100 BAYVIEW AVE. TORONTO
ONTARIO

Branch of the United Church of Canada

100 BAYVIEW AVE. TORONTO
ONTARIO

100 BAYVIEW AVE. TORONTO
ONTARIO

May Twenty-first,
Nineteen Twenty-eight.

Mr. E. A. Sarsfield,
150 Fifth Avenue,
New York City.

Dear Mr. Sarsfield:

I acknowledge receipt of the minutes of the meeting of the
Board of Governors of Shanghai University; also your note of May
1928 regarding the same.

"Persons, Property, Power. Classes discontinued."

With reference to Miss Hickson's letter regarding books for
the library, you will note that she wants publications of the
Garrison Institute for International Peace. Can you not obtain
these for her? I am writing to see how we can help.

I think the British Section might be asked by you to secure
from the League of Nations Office in London or Geneva the publica-
tions of the League as requested.

I wonder if you could request from you to Edinburgh Press for
through Mr. Macmillan if you think necessary for their publica-
tions on the Far East to be sent to them, would not be compiled
with. They have two books just out on China, KOREA, CHINA; and
CHINA'S REALITIES. I think they might put the library on their
list for copies of their publications on the Far East as they
are issued. The same would probably be done for the library, if
you requested it, by the Missionary Education Board.

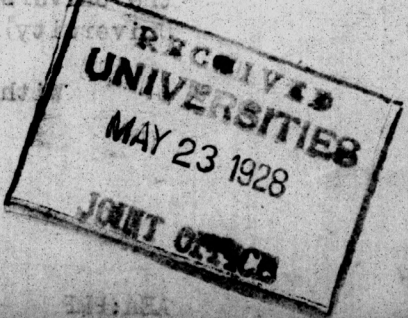
I am taking up first with the library of the United Church
Theological College here the question of their purchasing some
good theological works.

I am writing Dr. Prother, the Registrar of Toronto Univer-
sity a good friend of Missions and who is promoting the idea of
the University giving a substantial collection of books to the
library, among the list is Miss Hickson's list.

With kind regards, I am

Sincerely yours,

W. B. Munro



0583

OVER

SHANTUNG

INDEXED

ael 6/14
for 7/19/29

Shantung Christian University

May 22, 1929.

Dr. A. E. Armstrong,
299 Queen St. West,
Toronto 2, Canada.

My dear Dr. Armstrong:

Inasmuch as I did not expect to see you when I was in Toronto on May 16th, I have waited until after the West China Executive Committee meeting to write you regarding the changes in the by-laws of Shantung Christian University.

It is gratifying to know that Mr. Wright feels that the changes proposed by the Board of Managers would not raise any legal difficulties. The primary question for us to consider now is whether these changes will probably be acceptable to the Board of Governors and to the cooperating mission boards. Let us consider the changes briefly from this standpoint.

1. Change in name of Field Board of Managers and Board of Governors.

The first proposal of the field is that the name of the Field Board of Managers be changed to "Board of Directors" and that the custom be adopted of referring in official correspondence to the Board of Governors as the "Board of Founders". Since the act of incorporation uses the titles "Field Board of Managers" and "Board of Governors", it appears that neither name could be officially changed without an amendment to this act of incorporation. Obviously this is not intended insofar as the Board of Governors is concerned. The field does, however, definitely request that the name of the Board of Managers be changed. In the University of Nanking we have met this difficulty, as far as the home board is concerned, by referring in our Constitution to the fact that the incorporated name is "Board of Trustees of the University of Nanking" but that for ordinary usage the title "Board of Founders of the University of Nanking" will be used. Do you think the same procedure would be feasible in the present instance? As far as I can see there would be no serious objection here in America to the use of revised titles of this sort, though I do not know what the reaction of our British colleagues would be.

2. Election of President by Board of Directors.

I feel that the Board of Governors and the cooperating mission

0584

boards would want to give very serious consideration to this proposal that the power of electing a president be delegated to the Field Board of Managers. At the present time in the universities of Nanking, Fukien and Lingnan, the power of electing a president is vested in the field Board of Directors. In Yenching University the Constitution of the University provides that the president of the University shall be elected by the Board of Trustees. However, Yenching University has a Chancellor who is the nominal head of the University and is elected by the Board of Managers on the field. From a technical standpoint we would need to amend Article IV, Section 4 (d) of the by-laws of the University which now reads as follows:

"The Governors shall, subject to the provisions of Article VI, Section 4 (b), appoint the President, Vice-President (s), Treasurer, Deans, Professors, Associate Professors, and all non-Chinese members of the staff. They may at their discretion appoint or remove any other member of the staff."

Under Article VI, Section 4, dealing with the functions of the Field Board of Managers, it will be necessary to add provisions empowering the Field Board of Managers to elect a president.

3. Lease of University Plant.

At the present time arrangements have been made in the University of Nanking, Fukien Christian University and Lingnan University for the lease to the Boards of Directors for a period of five years of the physical plant of the University. In each of these three cases the lease has thus far been merely nominal. Yenching is now considering the possibility of such an arrangement. Here, too, I feel the Board of Governors would wish to give careful consideration before reaching any final decision.

4. Delegation of certain powers to the Field Board of Managers.

The field proposes that the Board of Governors delegate to the field board "such of its powers as pertain to the appointment and removal of members of the administrative and teaching staff and to the granting of degrees". Three problems arise in this connection: first, whether such delegation of power is acceptable to the Board of Governors; second, whether arrangements can be made between the University and the cooperating mission boards on matters affecting the appointment or removal of staff members sent out by these mission boards; third, whether empowering the field board to grant degrees would in any way conflict with the educational laws of Canada. Apparently from the phrasing of the act of incorporation the third question would not provide any serious obstacle. The second question is, however, a more serious one. Several of our universities have made arrangements which appear to be satisfactory and I believe similar arrangements could be worked out at ~~Yenching~~ if the Board of Governors and the cooperating mission boards so desire.

Dr. A. E. Armstrong

-3-

5/22/29.

With all these factors in mind, what would you propose as the next step? Shall we prepare a revision of such sections of the by-laws as are affected by these proposals and submit them to the two sections of the Board of Governors for their consideration and action?

Very cordially yours,

B. A. Gerside

BAO:A

0586

SHANTUNG

22nd May, 1929.

Rev. A.E. Armstrong, M.A., D.D.,
299, Queen Street West,
TORONTO, Canada.

TRANSFER

ack 6/13

Dear Dr. Armstrong,

In enclosing a copy of the Minutes of the British Section of the Board of Governors, held on May 10th, I take the opportunity of thanking you for your letter of 15.4.29, the points in which I thoroughly appreciate.

In view of the fact that several members of the British Section will be in America for the meeting of the International Missionary Council in July, we have asked them to discuss while over there the question of the place of the Annual Meeting next year and in future. I think you know that the P.U.M.C. has been completely re-organised with a Board of Trustees meeting in China, and with a Chinese majority, so that for the future Mr. Hawkins and I will not be paying the annual visit to New York which we have paid in the past, and the chance of any members of the British Section being able to go over for the Annual Meeting ad hoc are extremely small. I venture to think we ought to leave the place of the Annual Meeting a completely open question for negotiation each year, so that it may be held in the place which will give the best representation of the Governors possible.

We await with interest the results of the Sub-Committee on the Amendments to the Byelaws.

You will note what we say in BS 215 on the subject of the School of Theology. Our Section is extremely anxious lest there should be any real severance between that School and the University. We can quite appreciate the fact that an organic and technical severance may even be to the advantage of the School, quite apart from the question of Government requirements, but we have in mind that it should involve a sufficient closeness of relationship between the Governing Bodies and the Staff to secure both the influence of the School of Theology in the University and the academic influence of the University in the School of Theology. Further, we feel that there should be a direct relationship between the Governors and the Directors of that School which will make Canadian Degrees under the Charter still available for the School.

0587

MAY 22
1929

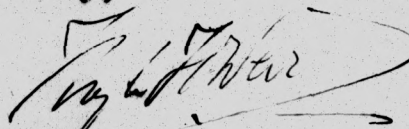
even if they do not have Chinese recognition, and will enable the Governors to allocate University Funds to the School as to the University.

I do not know that I need make any special comment on BS 218. We are extremely gratified at being able to replace this portion of the Capital Fund money which had to be spent to meet annual expenditure some years ago, and I feel sure that everyone will agree that until we have completely restored this we ought not to increase our annual liability, as indicated in BS 220.

I am as usual sending copies of this letter for information to Mr. Garside and Dr. Li Tien-lu.

Believe me,

Yours truly,



Hon. Secretary.

HGW/MR.

0588

RECEIVED
UNIVERSITY

JUN - 1 1929

JOINT OFFICE

TO THE PRESIDENT

FROM THE SECRETARY

RE: [illegible]

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[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

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CHAIRMAN REV. W. T. G. BROWN, D.D.
REV. W. H. HEATON, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada

Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

SHANTUNG

June fourteenth,
Nineteen twenty-nine.

rec 7/19/29

TRANSFER

Mr. B. A. Carside,
150 Fifth Avenue,
NEW YORK CITY.

Dear Mr. Carside:

I have returned from a month's absence in Western Canada, and find your letter of May 22nd regarding changes proposed in the Charter.

I do not know what should be the next step, as the changes proposed seem to be minor. I shall be in New York for the Committee of Reference and Counsel meeting on the 21st and 22nd inst., and would be glad to see you then, if there is any reason for talking the matter over. I am quite sure, however, that you and Scott and others can decide what is the best thing to do.

I have your request to keep Tuesday, July 9th, open for a meeting of the Committee for Christian Colleges in China along with a number of the British friends. I shall hold it open, but I doubt if I shall attend in view of my trip to New York next week.

Sincerely yours,

A. E. Armstrong
per P. J.

ARA:PMF

0590

The United Church of Canada

Board of Foreign Missions

289 QUEEN ST. WEST

TORONTO, CANADA

CABLE ADDRESS:
WESTYANA, TORONTO
BUTRHO, TORONTO

CHAIRMAN: REV. W. T. C. BROWN, D.D.
SECRETARIES: REV. W. H. HARRIS, D.D.

REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARMSTRONG, D.D.

June fourteenth,
Nineteen twenty-nine.

Mr. B. L. Garside,
180 Fifth Avenue,
NEW YORK CITY.

Dear Mr. Garside:

I have returned from a month's absence in
Western Canada, and find your letter of May 28nd re-
garding changes proposed in the Charter.

I do not know what should be the next step.
The proposed amendments to the Charter, as
in New York for the Committee of Reference and General
Meeting on the 21st and 22nd inst., and would be glad
to see you there. If there is any reason for delaying
the matter over, I am quite sure, however, that you
and Board and others can decide what is the best thing
to do.

I have your request to keep Toronto, July 9th,
open for a meeting of the Committee for Christian Uni-
versities in China along with a number of the British
friends. I shall hold it open, but I doubt if I shall
attend in view of my trip to New York next week.

Sincerely yours,

W. T. C. Brown

RECEIVED
UNIVERSITIES
JUN 17 1929
JOINT OFFICE

OVER

*Additional
in Shantung Herald*

INDEXED

STANTON

TRANSFER

Shantung Christian University

July 19, 1929.

Rev. A. E. Armstrong, D.D.,
299 Queen St. West,
Toronto 2, Canada.

My dear Dr. Armstrong:

I am attaching hereto a draft of the By-laws of the Board of Governors of Shantung Christian University showing changes as proposed by the Field Board of Managers in the Minutes of the February 26, 1929 meeting of the Administrative Council.

When Mr. Hawkins was in New York City on July 8th, 9th and 10th, I had a brief conference with him in regard to the changes proposed by the Field Board, and have tried to follow in this draft a policy which I believe would prove acceptable to the British Section.

In preparing this first tentative draft of the proposed changes, I have tried to include all the changes likely to be given any serious consideration. Quite probably we may wish to delete later some of the proposed alterations. I believe, however, that it will be much simpler to omit than to add new provisions.

You will see from the note placed at the beginning of the draft the plan we are using in presenting these proposed changes. Most of the material in the By-laws is not changed in any way and is copied into this draft just as it now stands. Where any serious changes are proposed the present and proposed forms are written in parallel columns, the present form on the left and the proposed form on the right.

Titles of Governing Boards.

The first proposal of the Field Board as to amendments to the By-laws is "to change the name of the Field Board of Managers to the Board of Directors and to request permission to refer in official correspondence to the Board of Governors as the Board of Founders". Since the Act of the Canadian Parliament of the Dominion of Canada, under which the University

was incorporated, uses the titles "Board of Governors" and "Field Board of Managers", any changes in these titles, if they were to have any legal recognition, would probably require a new action by the Canadian Parliament, and this I believe is not contemplated by anyone. The only other method of procedure seems to be that we retain the present titles but that we recognise in our By-laws the proposed alternative titles "Board of Founders" and "Board of Directors". In this present draft I have used the device of giving both titles wherever the Governors or the Managers are referred to, putting the alternative names "Founders" and "Directors" in parentheses after the original titles of these Boards. Do you think this is a practicable and desirable method of meeting the situation? From a typographical standpoint, would it be better simply to give recognition in one place that the Board of Governors are also to be known as the Board of Founders and that the Field Board of Managers are also to be known as the Board of Directors, and thereafter to make no further reference to these alternative titles?

Functions of Board of Governors.

The amendments proposed by the Managers request that the Board of Directors shall have the power of electing the President and that the Governors shall delegate to the Board of Directors such of its powers as pertain to the appointment and removal of members of the administrative and teaching staff and to the granting of degrees. Approval of this request from the field would require the rewriting of Section 4 (d) of Article IV. You will note that at the top of Page 4 we have attempted a redraft of this subsection. What we have sought to do in our rewording of this paragraph is to leave the present organization whereby the Governors are the final and responsible body but at the same time to set forth that the Governors are empowered to delegate to the Managers a number of their powers.

Functions of Managers.

On Pages 5 and 6 we have revised Section 4 (b) of Article VI to meet the request of the Managers that they be empowered to elect the President and that the Governors delegate to them such of its powers as pertain to the appointment and removal of the administrative and teaching staff. This is a very important section and I feel that it should be examined carefully and, if necessary, criticized freely. You will note that we have provided that the Managers shall elect the President but that this election shall be subject to the concurrence of the Governors. We have also provided that they shall appoint the other administrative officers and all the teaching staff of the University but that these appointments shall be subject to confirmation by the Governors. What is your judgment as to the desirability of having the Governors concur in the election of the President and confirm the appointment of the other administrative officers and of the teaching staff? Would it be better to give the Managers entire power and responsibility in these matters and to make no requirement of concurrence or confirmation by the Governors? The history of all our China colleges has shown that in only very rare instances do the home Boards disapprove elections and appointments of administrative and teaching staff initiated by the Field Boards. Is it desirable that the

7/19/29.

Governors continue to hold the right to vote for use in case of necessity; or would it be better to delegate the selection of the administrative and teaching staff entirely to the Field Board?

Lease of University Plant.

One of the amendments requested by the Field Board is "that the University be leased to the Board of Directors for a period of not less than five years under such terms and with such safeguards as may seem desirable to the Board of Governors". I doubt whether it is really necessary to make any amendment to the By-laws in order to permit the execution of such a lease of University plant. In Section 4 (d), Article VI of the present By-laws we find the following provision: "The Managers shall locally administer and control on behalf of the owners all land, buildings, equipment and other properties used by the University in China." This provision could probably be interpreted as authorizing the execution of the lease from the Governors to the Managers. In order to avoid, however, any possible doubt on this point, we have proposed the insertion of Section 4 (e), Article VI, definitely stating that the Managers shall have power to enter into an agreement with the Governors covering the lease of the University plant.

Granting of Degrees.

The Managers request, as one amendment to the By-laws, that the Board of Governors delegate to the Board of Managers such of its powers as pertain to the granting of degrees. It seems to me, however, that Article VIII in its present form amply meets the situation by providing that the Managers may, subject to conditions approved by the Governors, confer undergraduate and graduate degrees. We have proposed a change to sub-section (b) of Article VIII whereby the authority for conferring honorary degrees is transferred from the Governors to the Managers with, however, the provision that such action shall be subject to the concurrence of the Governors.

If you are not too much overwhelmed with the duties that pile up during the summer months when everyone is either preparing for, enjoying, or returning from vacation, I hope you will have an opportunity to go over this proposed draft and the questions and comments in this letter sometime within the next few days. I am planning to be away from the office for most of the month of August and would like very much to get off to Dr. Weir and to the field authorities a report on these proposed changes in the By-laws which will incorporate your suggestions and amendments to the draft we are now sending you. You may or may not find in these proposals questions on which you would like to have the opinion of the legal advisers who assisted Shantung in securing its Act of Incorporation in 1924.

Very cordially,

W.A. Garfield

BAG:A

Enc.

CC: Dr. Weir

Dr. R.T.Shields

0594

CHAIRMAN
REV. W. T. G. BROWN, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada
Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

sch 9/19/29

September sixteenth,
Nineteen twenty-nine.

SHANTUNG

TRANSFER

Mr. B. A. Garside, M.A.,
150 Fifth Avenue,
NEW YORK CITY.

Dear Mr. Garside:

I have received a letter of August 29th to the members of the North American section accompanied by copy of President Li's letters of July 8th concerning actions taken by the meeting of the Field Board of Managers, July 2nd and 3rd, and also his letter of July 10th referring to minutes of the meeting of the Board of Governors held on April 8th.

You mention that there will be a meeting of the British Section in the early part of September. If it has not been held, and if you find it convenient to do so, I can attend a meeting on the 25th of September, as I shall be in New York on the 26th and 27th for a meeting of the Committee of Reference and Counsel, and on the 28th for conference of the Missionary Education Movement, and can go in order to be in New York on the 25th, if that date suits you for a meeting.

Of course you may have already arranged it, and if not, you will arrange it to suit yourself and the majority, as it is not at all essential that I should be there. If the 26th is a more suitable date, I think I could manage to attend a luncheon meeting at noon. I have sub-committee meetings at 10 a.m. and 2 p.m. that day, and then the Committee of R. & C. meets for dinner and evening session.

Sincerely yours,

A. E. Armstrong.

AEA:PMP

0595

Feb 10/14

The United Church of Canada
Board of Foreign Missions

CHAIRMAN
REV. W. T. G. BROWN, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

299 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

SHANTUNG

October 2, 1929.

INDEXED

TRANSFER

Mr. B. A. Garside,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

We have a very excellent young doctor, who has been detained in Canada because of a College debt, but who has now started on a course which will last throughout the winter on Public Health, at Toronto University, where there is an excellent School of Hygiene, equipped and directed by the Rockefeller Foundation.

He understands that there is a vacancy on the staff of the Medical School of Shantung Christian University which should be filled by a man qualified, as he hopes to be, in Public Health. I promised to find out. Do you know, and if so, in connection with what Board? As you know, our Board, in addition to supporting our quota on the staff (Dr. E. B. Struthers), supports Dr. William McClure.

If you can let me know, I shall be obliged.

Yours sincerely,

A. E. Armstrong

AEA:C

Of course I can write to Dr. Shields if you haven't the information.

A.

0596

JOINT OFFICE

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DL: MIFFIN RECORDS.

1. The first of these is the fact that the
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NO. 010504 PAGE 4 OF 37

1. The first of these is the fact that the majority of the population of the United States is now living in urban areas. This is a result of the process of urbanization, which has been going on since the beginning of the 20th century. The process of urbanization is the movement of people from rural areas to urban areas. This movement is caused by a number of factors, including the search for better living conditions, the desire for education, and the need for employment. The result of this process is that the majority of the population now lives in cities and towns. This has a number of implications for the future of the United States. For example, it means that the majority of the population will be living in areas where there are a high concentration of people. This can lead to a number of problems, including overcrowding, pollution, and a lack of resources. It also means that the majority of the population will be living in areas where there are a high concentration of people who are not employed. This can lead to a number of problems, including poverty, crime, and social unrest. Therefore, it is important to consider the implications of the process of urbanization for the future of the United States.

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ADAMAS & COMPANY
135 GREEN ST. WEST

WILLIAM H. HARRIS

The Inner Council of Councils

BUENOS AIRES
MEXICO CITY
MEXICO CITY

0597

SHANTUNG

INDEXED

Shantung Christian University

October 14, 1929

Dr. A. E. Armstrong,
299 Queen St. West,
Toronto 2, Can.

My dear Dr. Armstrong:

I notice that the British Section, in considering the proposed revision of the By-laws of the Board of Governors, stated in minute BS-229 that "no action was taken in view of the fact that the draft needs to be considered by Mr. Wright of Toronto also". In his covering letter to you under date of September 23, Dr. Weir states that "We discussed the matter but felt the whole thing turned entirely upon the legal question, and until we had the information from Mr. Wright there was no use in our attempting to express any definite opinion".

No doubt you are already taking up with Mr. Wright the legal aspects of the changes proposed. We will be glad to learn what opinion he expresses. You will note that in the draft appended to the minutes of the meeting of the Executive Committee of the North American Section we discontinued bracketing alternative names for the Governors and Managers. We used the phrase "Board of Directors" for the field administrative body, and adhered to the term "Board of Governors" for the home base administrative body, simply making a notation near the beginning of the By-laws that the field board has the corporate title of "Field Board of Managers" under the act of incorporation, and that the Board of Governors may also be known by the title of "Board of Founders".

We should have a meeting of the North American Section sometime during the month of November. I hope that at that time we can take final action on the proposed revision of the By-laws.

BAG-H

Very cordially yours,

B. A. Smith

0598

SHANTUNG
The United Church of Canada
Board of Foreign Missions

CHAIRMAN
REV. W. T. G. BROWN, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

299 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

ack 11/1/29

October 29, 1929.

INDEXED

TRANSFER

Mr. B.A. Garside,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

I enclose copy of my letter to Dr. Li Tien-lu, and also the copies which Mr. Harkness handed me of his correspondence with Dr. Li. Please return the copies of Mr. Harkness's letters, with your own comment on the matter.

I think probably Mr. Harkness misunderstands Dr. Li's letter of September 14th. I had not seen these letters when I saw Mr. Harkness just before leaving Montreal last Sunday night. Mr. Harkness seems to think they were requiring either his return in February or his resignation. I do not understand Dr. Li's letter to mean that at all. I can say to you confidentially that Mr. Harkness not only does not wish his resignation accepted but will be disappointed if they do accept it, as he wants to return to his work. He simply wants them to be free to act as they may think best in Tsinan and not consider him, for it is impossible for him to reach Tsinan before next September.

I agree with him that he ought not to drop his course when he has gotten along so splendidly. You understand that it was not his fault altogether that he is taking three years to do two years' work. By dropping him from our salary list, we compelled him and his wife to find positions as teachers. A considerable part of his time therefore, has been taken up by his work as Senior Demonstrator^{in physics} at McGill University. I think the University ought not to lose a man who will be so splendidly equipped as Harkness, and also in the last year of his special course. McGill University would be glad to have him, which is an additional reason why we should not lose him. But I may be wrong, and I would like to know what you think of the letter I have written Dr. Li, and whether or not you think there is anything you can do.

Yours sincerely,

AEA:C

Encls.

A.E. Armstrong

0599

SHANTUNG

The United Church of Canada

Board of Foreign Missions

CHAIRMAN

REV. W. T. G. BROWN, D.D.

SECRETARIES

REV. JAMES ENDICOTT, D.D., LL.D.

REV. A. E. ARMSTRONG, D.D.

REV. JESSE H. ARNUP, D.D.

299 QUEEN ST. WEST

TORONTO 2, CANADA

CABLE ADDRESSES:

WESLEYANA, TORONTO
BUTEROS, TORONTO

INDEXED

November 14, 1929.

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

In your letter of October 14th, you state "No doubt you are already taking up with Mr. Wright the legal aspects of the changes proposed. We will be glad to learn what opinion he expresses." Then you went on to speak of the name of the Field Board.

I enclose, that you may not have to look it up in your file, copy of Mr. Wright's letter to me of April 30th, and copy of the Amendments to the By-Laws. *Please return.*

I suppose I am somewhat obtuse in this matter, not having it before my eye all the time, but may I trouble you to let me know what precisely is the legal question Mr. Wright should pronounce upon, in view of his letter of April 30th stating that "all the powers which it is desired for the Board in China to have can be delegated to them by by-law, but that the name 'Field Board of Managers' cannot be changed except by amendment to the Statute incorporating them." Am I right in understanding that you propose to have the Statute itself amended? It would seem from Mr. Wright's letter that he has already expressed the opinion that we cannot change the name of the Field Board of Managers to the "Board of Directors" or any other title without amending the Statute, and that would be a rather troublesome process and involve, I imagine, some expense. But I shall await your instructions as there is still time to consult Mr. Wright before the meeting on the 29th, which Dr. Gandier and I hope to attend. Sorry to trouble you.

Yours sincerely,

A. E. Armstrong

AEA:C

0600

SHANTUNG

INDEXED

TRANSFER

Shantung Christian University

November 19, 1929

Dr. A. E. Armstrong,
The United Church of Canada,
Toronto.2, Can.

My dear Dr. Armstrong:

I have for acknowledgment three letters received from your office recently- October 29, November 5, and November 14.

Your letter of October 29 contains copies of correspondence with Dr. Li Tien-lu and with Mr. Harkness concerning Mr. Harkness' return to Cheeloo. I quite agree with your understanding of Dr. Li's letter of September 14. I am quite sure Dr. Li had no intention of implying that Mr. Harkness should return not later than February, 1930 or else tender his resignation. I know the University is anxious to have Harkness back on the field at the earliest possible date and will be disappointed to learn that they cannot expect him until the fall of 1930; but I am certain also that they would far rather have him plan to return in September, 1930, than have him withdraw from the University staff. Probably Harkness has done the right thing offering his resignation so as to avoid embarrassing the University if they do feel that it is absolutely necessary to have someone available in 1930, but I feel it is important that the field authorities of the University understand the situation thoroughly so that they will make no mistake.

Your letter to Dr. Li of October 28 gives the situation in a very excellent manner. Personally I have the very highest regard for Mr. and Mrs. Harkness and feel that Cheeloo should do everything possible to retain them. While Mr. Harkness' absence from the University during these years when he has been urgently needed has been a great loss to the institution, his study in this country is fitting him for more valuable service in the future. The University could not possibly replace Harkness by September, 1930, and probably could not replace him in four or five years. It would be extremely foolish to let him go simply because his return is delayed one semester longer than the field has been counting on.

Your letter of November 5 makes a number of very valuable suggestions concerning Cheeloo publicity. I believe that at the present time we have made fairly satisfactory progress in the collection of types of material you suggest. I have here in the office a fairly large book of Cheeloo photographic material so arranged that each photograph can be taken out as needed. Photographs are numbered, filed, and arranged by general subjects. The book is now being

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these photographs I have been able to secure negatives as well as prints. For the other half of the material I have prints only, but from time to time have had duplicate negatives made where required. I have made this photographic material available for all Mission Boards here in New York City and have supplied material whenever requested. I would be glad to send the material to you at any time if you would like to see what is available. Possibly on your next trip to New York you would be interested in looking through the book to get a general impression of what we have so that later on you could have an idea of what is available to meet any needs that may arise.

I have also prepared a set of lantern slides - approximately eighty in number - including views of the Cheeloo campus and its life and activities, as well as background material of Chinese life. I have also made a start of collecting motion picture films of the University and its surroundings. At the present time I have two reels of this material. The reels are not yet in satisfactory condition because I have not added titles, but I am hoping to complete this work during the next few months. I have used the lantern slides and the motion picture films in a number of talks I have given and have also loaned this material to Mr. Harkness, Dr. Heimberger, and a few other members of the Cheeloo staff who have had occasion to use it. I would be glad to loan this material at any time to any of the Mission Boards or other organizations interested. Just at the present time we are handicapped by the lack of funds for Cheeloo publicity purposes. ■

11-19-29

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Just at the present time we are handicapped by the lack of funds for Cheeloo publicity purposes. Mr. Henry Cochran and Dr. Seth Milliken very kindly contribute to the work of our Cheeloo promotional office while I was engaged in preparation for promotional activities. They have also made one or two additional contributions since I moved over into the Central Office to enable me to issue a few editions of the news letter, "Cheeloo Sketches". However, since the University is not carrying on any active promotional work at this time I have been reluctant to approach Mr. Cochran or Dr. Milliken for any further contributions for the Cheeloo promotional account. We are anxious to conserve their interest until the University can undertake active promotional work a little later on and I am afraid they might have cause to object to too many appeals just now when no concrete results can be obtained.

I am anxious to make a brief report along these lines to the meeting of the North American Section next week and will place this item on the agenda. I hope that when you are in the city I will have an opportunity to talk further with you along these lines.

Your letter of November 14 asks for more precise information as to what particular legal questions Mr. Wright should pronounce upon in connection with the proposed amendment of the Cheeloo By-laws. With this letter you enclose a copy of Mr. Wright's communication of April 30.

My letter of October 14 was written shortly after I received the minutes of the meeting of the British Section held on September 15. Dr. Weir indicates that the British Section thinks the present draft of the By-laws should be examined by an attorney before they are formally adopted by the Governors. I had no specific points or questions in mind when I wrote on October 14, but thought simply that it might be well

to have Mr. Wright read over the proposed draft of the By-laws to see whether there are any provisions to which there might be some objection from a legal standpoint. Mr. Wright's letter of April 30 was written before this draft of the By-laws was prepared and, while we have attempted to follow out all the suggestions he makes in that letter, I am not sure how successful we have been.

The specific question you raise in your letter of November 14 I thought we had provided for in drafting these By-laws. In his letter of April 30 Mr. Wright states that in his opinion "the name 'Field Board of Managers' cannot be changed except by amendment of the statute incorporating". We therefore provided in the redraft of the By-laws, Article VI, Section 1, that "There shall be in China a Board of Directors (the corporate title of which Board, as contained in the University's Act of Incorporation, being the 'Field Board of Managers')". I had hoped that this recognition of the corporate title as being the "Field Board of Managers" although the commonly used title is the "Board of Directors" would meet both the legal and the practical requirements. This is the way in which the University of Nanking has handled a similar situation. In the case of Nanking, the corporate title of the home board is the "Board of Trustees", but under the reorganization the commonly used title is "Board of Founders". is used as a recognized alternative. I would be glad to have Mr. Wright's judgment as to whether this is a feasible procedure. It would certainly be an extremely troublesome and expensive process to attempt a revision of the Cheeloo Charter and, so far as I know, no one has seriously proposed going to that length in order to meet the wish of the field that the field board be known as the Board of Directors.

I return herewith the following material:

Your correspondence with Mr. Harkness and Dr. Li
Copy of Mr. Wright's letter of April 30

We look forward to seeing you and Dr. Gandier here in New York on November 29. I will try to have dockets of this meeting mailed to you before the end of this week.

Very cordially yours,

B.A. Gause

BAG-H

Enc.

CHAIRMAN

REV. W. T. G. BROWN, D.D.

SECRETARIES

REV. JAMES ENDICOTT, D.D., LL.D.

REV. A. E. ARMSTRONG, D.D.

REV. JESSE H. ARNUP, D.D.

The United Church of Canada

Board of Foreign Missions

299 QUEEN ST. WEST

TORONTO 2, CANADA

CABLE ADDRESSES:

WESLEYANA, TORONTO

BUTEROS, TORONTO

SHANTUNG

November 27, 1929.

INDEXED

TRANSFER

Mr. B.A. Garside,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

I enclose letter from
Mr. Allen, who wrote for Mr. Wright, in connection
with the by-laws. I do not know of anything in
the way of proceeding on Friday in the direction
desired in revising the by-laws.

Yours sincerely,

A. E. Armstrong
per. L.

AEA:C

Encl.

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The United Church of Canada

General Assembly

1929

1929

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UNIVERSITIES
NOV 29 1929
JOINT OFFICE

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ROWELL, REID, WRIGHT & McMILLAN

BARRISTERS & SOLICITORS

THOS. REID WARD WRIGHT, K.C. E.G. McMILLAN
JOHN S. ALLEN EWART R. LYNCH WILFRED R. BINCH
DOUGLAS J. NICKLE F. WILKINSON H.E. LANGFORD

COUNSEL

NEWTON W. ROWELL, K.C.

RECEIVED
NOV 27 1929

CABLE ADDRESS "ROWELL"

38 KING STREET WEST

TELEPHONE ELGIN 5121

ANS'D

United Church Foreign Missions

TORONTO 2
November 26, 1929.

Rev. A. E. Armstrong, D. D.,
Board of Foreign Missions,
299 Queen Street West,
Toronto.

Dear Dr. Armstrong: Re - Shantung Christian University
Mr. Wright has asked me to reply to your letter
of November 25th.

I do not think that there are any legal difficulties to prevent Mr. Garside carrying out the proposed changes. The corporation of the University consists of the members of the Board of Governors but I do not see anything in the Act to prevent the Board of Governors from going under whatever name they may choose as long as it is quite clear that under whatever name they may be operating they are still exercising the functions of the Board of Governors as defined by the Act. The same principle would apply to the Field Board of Managers and I do not think there is anything to prevent them from going under the name of "Board of Directors". The Field

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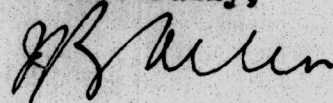
Rev. A. E. Armstrong, D. D., ... 2

Board of Managers, under Section 9, "shall have the duties and powers from time to time authorized by the Board of Governors by by-law." If at present the Board of Governors are appointing a President but it is desired to delegate that power to the Field Board of Managers, then a new office might be created to be filled by the Board of Governors entitled "Chairman of the Board " or some other suitable name.

In view of the fact that these matters are really practical matters for the Board to deal with, I think that it would be advisable for the Board to draft such revision of the By-laws as they may think appropriate and we shall then be very glad to pass on these proposed revisions from a legal standpoint.

I return Mr. Garside's letter herewith.

Yours faithfully,



JBA:MMS.

ENCLS.

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NOV 29 1929

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UNIVERSITIES
NOV 29 1929
JOINT OFFICE

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ROWELL, REID, WRIGHT & McMILLAN

BARRISTERS & SOLICITORS

THOS. REID WARD WRIGHT, K.C. E.G. McMILLAN
JOHN B. ALLEN EWART R. LYNCH WILFRED R. BINCH
DOUGLAS J. NICKLE F. WILKINSON H.E. LANGRISH

COUNSEL

NEWTON W. ROWELL, K.C.

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DEC 10 1929

ANS'D

CABLE ADDRESS "ROWELL"

38 KING STREET WEST

TELEPHONE ELGIN 5121

TORONTO 2,9th. December, 1929.

Rev. A.E. Armstrong, D.D.
Board of Foreign Missions,
United Church of Canada,
299 Queen St. West,
Toronto.

Dear Sir:

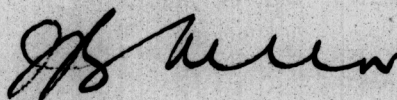
Re - Shantung Christian University.

I received your letters of the 3rd. and 7th. instant, and apologize for having delayed so long in replying. I have gone over the by-laws as revised and would state they seem to be quite in order. I would simply suggest one or two slight changes in the wording. Page 4, Article 6, Section 1, change "corporate title of each board as contained in the University's Act of Incorporation, being the Field Board of Managers" to "referred to in the University's Act of Incorporation as the Field Board of Managers." Page 5, Section 4 (b) change to read as follows:- "the directors shall appoint and may at their discretion remove, subject in each case to confirmation by the Governors, the President of the University, the Vice-President, Treasurer, Deans, etc."

I am returning the draft by-laws herewith.

Yours very truly,

JBA-S.



Encl.

0610

STANTUNG

December eleventh,
Nineteen twenty-nine.

TRANSFER

INDEXED

Mr. B. A. Garside,
150 Fifth Avenue,
NEW YORK CITY.

Dear Mr. Garside:

I enclose letter from Mr. J. B. Allen, acting
for Mr. Wright, and also the stencilled copy of the proposed
changes in the By-laws. You will notice the suggestions Mr.
Allen makes.

Is there anything more you wish me to do in
this matter?

Sincerely yours,

W. E. Armstrong

ARA:WMP

Encl.

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